

Celebrating
Nine Decades of
Equal Justice

NINETYETH
ANNIVERSARY



2001 Annual Report

*Without equal access to the law,
the system not only robs the poor
of their only protection,
but it places in the hands of their
oppressors the most powerful and
ruthless weapon ever created.*

Reginald Heber Smith
Justice and the Poor, 1919



P R E S I D E N T ' S M E S S A G E



As president and CEO of the National Legal Aid & Defender Association (NLADA), it is my pleasure to share with you the high points achieved in 2001 by the Association. To begin, NLADA celebrated its 90th anniversary. Nine decades of existing for the sole purpose of ensuring that all Americans – regardless of socioeconomic status or background – have access to justice is truly a milestone. NLADA's 90th anniversary was a celebration of *justice for all!*

In the pursuit of *justice for all*, I believe 2001 marked one of the most defining years in our nation's history. The September 11 terrorist attacks left our country bewildered and humbled that such catastrophic, malicious acts could occur on the homeland of the finest nation in the world. In the wake of these unconscionable attacks, we, as Americans, now understand fully that there are those in the world who pose new dangers to a free and open society. We also understand that poverty, ignorance and bigotry, as well as societies with despotic, autocratic, and oppressive governments, are fertile breeding grounds for the terrorists, both domestic and foreign, who would harm us. However, the good news is we also know that the American values of an open, just and democratic society form the core of a cohesive, resilient culture that is more determined than ever to preserve itself.

As we are all clearly aware, in post-September 11 America many of our country's private and public sector institutions are under severe stress. At the same time, legal representation of those who, because of financial hardship, find themselves voiceless and powerless is more critical than ever. The result is that organizations providing legal representation to the low-income community are confronted with what I call a "silent crisis" – silent because it is being drowned out by the vast, dramatic challenges our nation is being forced to confront. Civil legal aid programs nationwide cope with reductions in funding brought on by beleaguered state budgets and decreases in Interest on Lawyers' Trust Accounts (IOLTA) funding due to low interest rates. Defense of the indigent accused, which is state and locally funded, faces similar challenges as state revenues continue to decline. This crisis is severely felt in the death penalty area where an absence of resources to fund adequately trained counsel, competent investigators and DNA tests have been shown to place innocent people on death row.

For the past year, NLADA has been focused on meeting these challenges. I'm sure you will share my pride in all that NLADA accomplished in 2001 in support of our members and all those working tirelessly to help the many who otherwise would have no hope for justice. This annual report illustrates the many ways that NLADA worked in 2001 to support the cause of equal justice and to ensure that all Americans have the ability to pursue justice and achieve it. But, without the support of our partners – NLADA members and donors – none of these accomplishments would have been possible.

On behalf of the NLADA board and staff, I give you my commitment that NLADA will continue to provide essential leadership and support in the quest of justice for all – just as we have for the past 90 years. I look forward to your continued partnership.

Sincerely,

Clinton Lyons
President & CEO



2001 NLADA ACCOMPLISHMENTS

As the National Legal Aid & Defender Association celebrated its 90th Anniversary in 2001, the year also marked a turning point for our country. The horrific terrorist attacks of September 11 shook the nation to its core, and as the year closed we began collectively and personally to face the resulting adversity. Hard economic times added to the turmoil. However, Americans' resolve to uphold the right to liberty and the pursuit of justice remained intact and undaunted. Indeed, it may even be stronger.

NLADA is proud of its rich and varied history, reflecting a long tradition of leadership and action that has proven vital to upholding the value of equal access to justice – regardless of economic status. We honored our 90th anniversary by continuing that tradition of leadership and action.

Some of the year's highlights include the show of overwhelming support of justice for all at our Annual Dinner; support that produced record-breaking revenue, and the development of a state-of-the-art NLADA Web site that now serves as a communications hub for the equal justice community.

The accomplishments of which we are most proud are those that directly support the hard work of our members and others on the front lines – civil legal aid and public defense advocates across this great land who are dedicating their lives to the fulfillment of the American promise of justice for all.

1911

Fifteen legal aid societies join together to form the National Alliance of Legal Aid Societies, the organization that will become NLADA.

1913

The Los Angeles public defender office is established as the first office organized exclusively to provide counsel for indigents accused of crime.

1919

The first nationwide study of legal aid, "Justice for the Poor," by Reginald Heber Smith, is published.

CIVIL LEGAL SERVICES

NLADA's Division of Civil Legal Services provides advocacy before Congress and federal agencies, training, and technical assistance to civil legal aid providers, IOLTA programs, pro bono programs, law schools and individual advocates. The division provides critical national leadership to ensure that low-income people have access to effective representation in civil matters.

Working to Relieve Law School Debt Burden for Public Interest-Minded Attorneys

In 2001, NLADA launched an innovative partnership with the American Bar Association (ABA) Commission on Loan Repayment and Forgiveness in pursuit of a wide array of strategies designed to ease the debt burden on law school graduates. Many of those who wish to pursue public interest careers find it impossible because of staggering law school and undergraduate debt.



Ensuring Significant Federal Funding for Civil Legal Aid

Through good times and bad, with friends and against foes on “the Hill” and in the White House, NLADA has a long history of effectively leading advocacy efforts to protect and increase funding for the Legal Services Corporation (LSC). In 2001, LSC funding held steady at \$329.3 million at the federal level and \$40 million for civil legal assistance under the Violence Against Women Act (VAWA).

NLADA also worked aggressively for the passage of a Department of Justice (DOJ) spending bill for FY 2002 that would establish a permanent Violence Against Women Office (VAWO) within the DOJ. The statutory mandate for VAWO's existence would help alleviate many of the administrative difficulties VAWA grantees have encountered in the past.

1921

California adopts the “Foltz Defender Bill,” a model public defender bill drafted by Clara Shortridge Foltz and introduced in 32 state legislatures, advocating the establishment of public defender offices.

1938

The U.S. Supreme Court rules in *Johnson v. Zerbst* that, “the Sixth Amendment withholds from the federal courts, in all criminal proceedings, the authority to deprive an accused of life or liberty unless he has or waives the assistance of counsel.”

1946

Rule 44, Federal Rules of Criminal Procedure, requiring federal courts to advise defendants appearing without counsel of their right to counsel, is adopted.

Building Collaboration: Civil Rights and Racial Justice

The Project for the Future of Equal Justice, a joint initiative of NLADA and the Center for Law and Social Policy (CLASP), launched a new project to promote effective collaboration among legal aid organizations and civil rights and racial justice organizations. The Civil Rights and Racial Justice Initiative is exploring how successful partnerships can lead to innovative strategies, increased resources and better coordination to address the substantive needs of diverse, low-income communities.



Raising Public Awareness

The Project for the Future of Equal Justice also rolled out the *Campaign for Equal Access: Bringing Justice Home* with the release of “Communications Tool Kits.” Based on public opinion research conducted by Belden, Russonello & Stewart that shows very strong support for legal aid, the kits contain messages and tools designed to help legal aid professionals and supporters more effectively communicate with key target audiences using the media and other avenues.

Focusing on Diversity

NLADA partnered with the Legal Services Corporation (LSC) to convene a year-long series of “National Conversations” concerning diversity in the legal aid community. Focusing on the impact of diversity issues within legal aid programs and the client community, the goal of the conversations was to identify current diversity-related obstacles, and to explore possible solutions. The gatherings also provided excellent opportunities for collaboration to develop practical strategies to address critical considerations of gender, race, ethnicity, age, disability, sexual orientation and other aspects of diversity.

1960

The National Council on Legal Clinics is organized to administer an NLADA project to expand the role of clinical training in law schools, with emphasis on educating law students on matters of professional responsibility.

1963

In *Gideon v. Wainwright*, the U.S. Supreme Court guarantees the right to counsel in state courts to all persons accused of felonies.

1964

The Criminal Justice Act of 1964 directs each federal district court to adopt a plan to provide legal representation for indigents at all stages of a criminal proceeding.

DEFENDER LEGAL SERVICES

NLADA's Division of Defender Legal Services is the leading national provider of standards, training, information and technical assistance for public defender programs and other indigent defense professionals. Its reputation as a results-oriented champion of justice makes the division a popular media resource and a leader in national criminal justice debates.

Ensuring Strong Leadership

With support from the Open Society Institute, NLADA convened a national advisory group to create a leadership institute for the indigent defense community. The National Defender Leadership Institute (NDLI) white paper entitled "A Passion for Justice: Report of the NLADA Advisory Committee on Defender Leadership and Management" was completed in September, 2001 and serves as a roadmap for staff to build a defender leadership institute that will strengthen public defense programs across the country and improve the quality of legal representation. NDLI was officially launched in the fall of 2001.



The American Council of Chief Defenders (ACCD), a section of NLADA which includes top executives of indigent defense organizations in the United States and its territories, continues to grow in numbers and impact. The ACCD provides defender leaders with peer-to-peer support for improving representation while seeking to elevate their visibility and enhance the effect defender leaders have on national and local criminal justice systems. In 2001, among other initiatives, the ACCD issued "Ten Tenets of Fair and Effective Problem-Solving Courts," a blueprint for specialty courts that protect due process while enhancing public safety, and created "mentor sites" to host leaders who are working on reforming indigent defense systems. To facilitate the flow of information among defender leaders NLADA launched an ACCD newsletter, *The Executive Summary*.

1965

A legal services program is established within the Office of Economic Opportunity.

1971

NLADA's National Law Office is opened in Washington, DC, to work with local defender programs, national organizations and concerned citizens representing clients in litigation and working to bring about change on a national level.

1974

Bill establishing the Legal Services Corporation, an independent body to fund local civil legal aid programs nationwide, is passed after many years of the combined efforts of NLADA and the ABA.

Award-Winning Training and Advocacy

NLADA’s Defender division received the prestigious “John Augustus Award” from the National Association of Sentencing Advocates (NASA) for its “Life in the Balance” training conference and tireless advocacy for criminal sentencing which serves treatment, mental health and other crime-prevention goals. In honoring the NLADA Defender division, NASA’s nominations committee and governing board wrote, “The NLADA has served the defender and legal aid community for decades. It has been a voice for effective legal representation for people charged with crimes regardless of their economic position in life.”

Safeguarding the Basic Right to Counsel

The Association played a leading role in fighting for moderation of various measures to respond to the September 11 terrorist attacks. NLADA contacted every member of Congress to warn them of the dangers of creating shortcuts around constitutional protections, such as the presumption of innocence and the right to counsel. It was also the first to propose “sunsetting” some of the more controversial proposed powers in the USA Patriot Act.

In addition, NLADA drafted a statement of principles laying out the necessary rights and protections to be safeguarded in any proposal for military tribunals, which was signed by two dozen other national organizations and submitted to Congress and to the Bush Administration, and also submitted comments on administration initiatives, such as the monitoring of privileged conversations between inmates and their attorneys.



1979

NLADA creates its Access to Justice Project, funded by LSC to provide representation of poor people before Congress on federal court jurisdictional issues.

1981

Interest on Lawyers Trust Accounts (IOLTA) is pioneered in Florida.

1985

The first confirmed LSC Board of Directors of the Reagan administration embarks upon a five-year campaign to eliminate the Corporation and restrict advocacy, but is constrained by Congress.

Promoting Parity

NLADA was active in successfully advocating for a major increase in rates paid to appointed counsel in federal cases; drafting comprehensive new legislation to divert the mentally ill out of the criminal justice system; fighting to get public defenders the same student loan repayment assistance enjoyed by prosecutors; laying the groundwork for a federally funded national training college for public defense professionals; and working toward passage of the Innocence Protection Act.

Tapping Strong Public Support for Indigent Defense

In an effort to build greater public commitment to provide sufficient resources for public defenders and court-appointed attorneys, and to educate the public about the importance of indigent defense in the criminal justice system, NLADA commissioned a public opinion research project on indigent defense. Conducted by the national research firm of Belden, Russonello & Stewart and underwritten by the Open Society Institute, this was the first study of its kind to examine the depth of support this issue has nationally. The research revealed very strong support for indigent defense and will form the basis for messages, tools and training materials to help defenders build support among key audiences in their communities.



Helping Public Defense Offices Maximize Resources

2001 was a huge leap forward for NLADA in having the capacity to provide public defense agencies with comprehensive evaluations of their staffing and management structures, and with technical assistance to serve as a blueprint for remedying problems. The Defender division’s technical assistance efforts included two major audits of large county-based public defender offices, conducted by teams of experienced public defense managers from around the country. The resulting reports and recommendations are highly valued in the recipient jurisdictions for their hard-hitting critical objectivity and expertise, and have generated an impressive array of reforms along with staffing and budget increases.

1991
 NLADA receives Ford Foundation funding to coordinate the work of national and state civil legal aid programs, regional training centers, the elder law support community and other providers of support to legal aid advocates.

1995
 The 104th Congress enacts a series of restrictions on LSC-funded programs, leaving legal aid providers with significantly less capacity to effectively represent low-income persons in the courts and before other forums that affect their rights and responsibilities.

1998
 Project Advisory Group (PAG), created in 1967 by the U.S. Office of Economic Opportunity to serve as the voice of legal aid programs and their clients, merges with NLADA.

TRAINING & CONFERENCES

Training is a key component of NLADA's mission, and NLADA sets the standard for up-to-date innovative, interactive, faculty-intense training-skills programs and training conferences. Capping each year's training schedule is the NLADA Annual Conference, the nation's leading gathering of the whole equal justice community. The conference provides a forum for a wide array of training sessions for civil, defender and client advocates and for networking and informal learning. In 2001 the Annual Conference was held in Miami, Florida.

In addition to the Annual Conference, NLADA hosted five conferences in 2001 attended by more than 2,500 equal justice advocates from around the country.

For defender advocates, NLADA offered:

- Death penalty defense training at *Life in the Balance*;
- Trial skills training at *The Defender Advocacy Institute*; and
- *The Appellate Defender Training*.

For civil legal aid advocates, NLADA offered:

- The latest developments and trends in poverty law at *The Substantive Law Conference*; and
- *The Equal Justice Conference*, presented in partnership with the American Bar Association.



NLADA also shares its training expertise with some of the many organizations with which it works on issues related to ensuring justice for all. In 2001, for example, in an effort to forge an alliance among advocates for low-income people and funders representing national, regional and community foundations throughout the country, NLADA cosponsored the Women, Poverty and Law Conference in Chicago. The theme of the event revolved around a myriad of challenges low-income women face relating to housing, health, employment, childcare, immigration and reproductive freedom.

1999

Prompted by NLADA's request to U.S. Attorney General Janet Reno, the Department of Justice convenes the first National Symposium on Indigent Defense in Washington, DC.

2000

NLADA launches a national public awareness campaign to educate the public and funders about the need for civil legal aid for the poor.

2001

NLADA celebrates 90 years of service to the cause of equal justice.

STEPPING UP TO THE CHALLENGES FOLLOWING SEPTEMBER 11

The repercussions of the September 11 terrorist attacks have been significant for civil legal aid providers and public defenders alike. Indeed, in many ways the aftermath of terrorist attacks have given new meaning to the idea of providing legal assistance to those in need at the most desperate times of their lives.

In the months following September 11, Legal Services for New York City and the Legal Aid Society of New York fought through their own shock and disruption and mobilized quickly to meet the suddenly increased and changed legal needs of the communities they serve. Many of those who died in the World Trade Center were low-wage workers, resulting in the necessity for legal assistance to help their families navigate through the aftermath of the attacks. To do this, New York's civil legal aid programs, aided by the New York City Bar Association, private law firms and other organizations, provided a broad range of services, such as helping survivors to get death certificates, resolve child custody matters, avoid eviction and cut through red tape so they could obtain health care, Food Stamps and other benefits.

Another significant increase in the need for civil legal assistance resulted from the thousands of low-wage workers who lost their jobs in the aftermath of the attacks. The dire need appeared first in the New York and Washington, DC areas, but quickly spread across the country as hotel, airline and other workers were laid off as a consequence of the attacks.

On the defender side of the equal justice equation, threats to civil liberties have taken their toll as well. The country's desperation to eradicate terrorism and be made safe again spurred policymakers and justice leaders to seek new ways to toughen laws, sidestepping fundamental rights and procedural protections in the process. Immigrants, especially those who appeared to be of Middle Eastern descent, continued to find themselves under siege.

Throughout the crisis, NLADA's members have risen to the challenge. As they have been for decades, these everyday heroes of justice were and remain available to help those in desperate need with no place else to turn. Like those left in the wake of the September 11 attacks, the clients they serve each day feel helpless and hopeless. They face potentially life-changing situations. Their catastrophes may not be of the magnitude that hit the nation on September 11, but the individual consequences are often as crippling. America's public defenders and civil legal aid providers don't often find themselves in the media spotlight, but they make a life difference for real people everyday. NLADA is proud to be the unified voice of these heroes who live by the core American principle, "Justice for All."



RECOGNIZING EQUAL JUSTICE HEROES

Each year NLADA recognizes distinguished men and women for their contributions to the advancement of equal justice. The work of these heroes and heroines of equal justice represents the great strides and advancements made by individuals in ensuring access to justice for all in America.

In 2001, NLADA awards went to the following outstanding persons:



- **The Reginald Heber Smith Award** went to **Mary Ann Tally**, director of the Trial Assistance Unit at the nonprofit Center for Death Penalty Litigation and board member of the newly formed Indigent Defense Commission of North Carolina. Tally has dedicated 27 years of service to the poor and disenfranchised in our society and has tirelessly advocated on behalf of capital defendants. The “Reggie” recognizes the dedicated services and outstanding achievements of civil or indigent defense attorneys while employed by organizations supporting such services.
- **The Charles Dorsey Award** went to **Robert Spangenberg**, president of The Spangenberg Group in Newton, Massachusetts. Spangenberg has dedicated 40 years of professional service to improving the legal representation provided to those persons unable to afford it. The Charles Dorsey Award is given biennially to an individual who has provided extraordinary and dedicated service to the equal justice community and to organizations that promote expanding and improving access to justice for low-income people.
- **The Mary Ellen Hamilton Award** was given posthumously to **Gladys Barnes**, former volunteer executive director of the Gadsden/Etowah County Housing Council of the Community Housing Resource Board in Alabama. “Ms. Barnes” is fondly remembered for her tireless dedication to the equal justice cause. This award honors a client who, on a compensated or volunteer basis, has provided extraordinary service or support to the delivery of legal services to the poor.

- **The Clara Shortridge Foltz Award**, given jointly by NLADA and the American Bar Association, went to the **Youth Advocacy Project (YAP)** of the Committee for Public Counsel Services. YAP was recognized for the quality of representation it provides to indigent youth charged in delinquency matters and its commitment to reforming the institutions that serve children in the Roxbury and Dorchester communities in Boston. The award is given biennially to a public defender program or defense delivery system for outstanding achievement in the provision of indigent defense services. The achievement may be the result of an effort by the entire program, a division or branch, or a special project.
- **The Robert F. Kennedy Award** was awarded to former U.S. Attorney General **Janet Reno** for her extraordinary contributions to the field of indigent defense. The award is named for the first U.S. attorney general to make indigent defense a priority, including proposing the creation of a federal indigent defense system in 1963, the year that *Gideon v. Wainwright* was handed down.
- **The Equal Justice Award** recipients were **John H. Pickering**, a founding partner of Wilmer, Cutler & Pickering, for his lifelong commitment to pro bono work, and **James J. Johnson**, chief legal officer of the Procter & Gamble Company, for his efforts to preserve funding for legal aid programs, both nationally and in Ohio. The Equal Justice Award pays tribute to private attorneys who set an example of extraordinary dedication, achievement, vision and leadership to realize the American promise of justice for all.
- **The Kutak-Dodds Prize** winners were: **Christine Hastedt**, public policy specialist at the Maine Equal Justice Project, who has been a tireless advocate for low-income people in Maine; and New Jersey Public Defenders **Fred Last**, **Wayne Natale** and **Jefferey Wintner**, who initiated the national movement against racial profiling. Cosponsored by NLADA and the Robert J. Kutak Foundation, this prestigious award honors the accomplishments of civil legal aid attorneys, public defenders or public interest lawyers who are contributing in a significant way to the enhancement of human dignity and quality of life of those persons unable to afford legal representation.



2 0 0 1 C O N T R I B U T O R S

For 90 years, thanks to the tremendous support of individuals and organizations committed to the principle of equal justice, NLADA has provided critical training and technical assistance to lawyers and other equal justice advocates across the United States, and served as a voice in Washington, DC, to ensure adequate federal funding to local programs.

EQUAL JUSTICE INVESTORS' CIRCLE

The NLADA Equal Justice Investors' Circle is comprised of individuals who invest annually in NLADA's work, with an enduring vision, commitment and dedication to ensure equal access to justice for all individuals, regardless of their economic status. The following individuals provided NLADA with the financial support needed to launch new initiatives and respond quickly to changing circumstances in 2001.

PRESIDENTIAL COMMITTEE

Robert E. Juceam • Jack & Joanne Martin • Mary McDonald

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Alex Forger • Alfreda Harvey • Zona & Jim Hostetler • Joseph E. Mullaney
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Ashley T. Wiltshire, Jr. • Ernest Winsor • Jonathan M. Wolf • Paul Wyler • Michael F. Zeldin • Laurie Zelon

* Deceased

PARTNERS IN EQUAL JUSTICE

Throughout NLADA's history, the involvement and investment of the private bar, corporations and other nonprofit organizations have been critical to the Association's success. The continuing participation of the private sector in the equal justice movement proved more important than ever in 2001. Strong support of the following organizations sustained NLADA's efforts on behalf of the legal services community during the toughest of times.

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| <p>AARP Legal Advocacy Group
 ABA Death Penalty Representation Project
 ABA Section of Litigation
 ABA Standing Committee on Legal Aid and Indigent Defendants
 ABA Standing Committee on Pro Bono and Public Service
 Abbott Laboratories
 ABC, Inc.
 Adorno & Zeder, P.A.
 African American Project Directors Association
 American Bar Association
 The American University
 Arnold & Porter
 BellSouth Corporation
 California Minority Counsel Program
 Center for Capital Assistance
 Center for Law and Social Policy
 Cleary, Gottlieb, Steen & Hamilton
 CNA Insurance Companies
 The Coca-Cola Company
 Colgate-Palmolive Company
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 Fannie Mae
 Feldesman, Tucker, Leifer, Fidell & Bank LLP
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 Kraft Foods, Inc.
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 National Women's Law Center
 New Mexico Criminal Defense Lawyers Association
 NLADA Insurance Program
 Open Society Institute
 Powell, Goldstein, Frazer & Murphy LLP
 Power of Attorney
 Practising Law Institute
 The Procter & Gamble Company
 Shell Oil Company
 Shell Oil Company Foundation
 Steptoe & Johnson LLP
 Thornton & Rothman, P.A.
 TRW Foundation
 Unisys Corporation
 Vinson & Elkins LLP
 The Washington Post Company
 White & Case LLP
 Wilmer, Cutler & Pickering
 Zuckerman Spaeder LLP</p> |
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CONSOLIDATED STATEMENT OF FINANCIAL POSITION
as of December 31, 2001

ASSETS

Current Assets

Cash and cash equivalents	1,062,353
Certificates of deposit	398,406
Grants receivable	498,691
Accounts receivable	427,078
Prepaid expenses and other assets	57,811

Total Current Assets 2,444,339

Net Property and Equipment 284,468

TOTAL ASSETS \$2,728,807

LIABILITIES AND NET ASSETS

Current Liabilities

Accounts payable	273,245
Unremitted insurance premiums and taxes	390,356
Accrued vacation	57,276
Deferred income	558,057
Deferred rent	19,535
Other liabilities	23,402

Total Current Liabilities 1,321,871

Deferred Rent and Capital Lease, Net of Current Portion 57,660

TOTAL LIABILITIES 1,379,531

Net Assets

Unrestricted	345,223
Temporarily restricted	1,004,053

TOTAL NET ASSETS 1,349,276

TOTAL LIABILITIES AND NET ASSETS \$2,728,807

CONSOLIDATED STATEMENT OF ACTIVITIES
as of December 31, 2001

OPERATING REVENUE AND SUPPORT

Membership dues	1,497,398
Grants and contracts	1,143,317
Profit sharing and insurance commissions	1,015,144
Training and conferences	571,787
Annual dinner	203,322
Contributions and interest	101,742
Royalties	286,000
Publications and other revenue	27,493

TOTAL OPERATING REVENUE \$4,846,203

OPERATING EXPENSES

Program Services	
Civil division	556,420
Defender division	432,548
Government relations	242,024
Training and conference division	366,862
Annual conference	156,739
Training events	285,755
Communications	241,708
Special projects	1,356,664
NLADA Service Corporation	692,057

TOTAL PROGRAM SERVICES 4,330,777

Support Services	
Management, administration and finance	310,531
Membership and development	657,003

TOTAL SUPPORT SERVICES 967,534

TOTAL OPERATING EXPENSES \$5,298,311

Change in Net Assets from Operations	(452,108)
Income Tax Benefit (Expense)	(64,754)

CHANGE IN NET ASSETS (516,862)

NET ASSETS, BEGINNING OF YEAR \$1,866,138

NET ASSETS, END OF YEAR \$1,349,276

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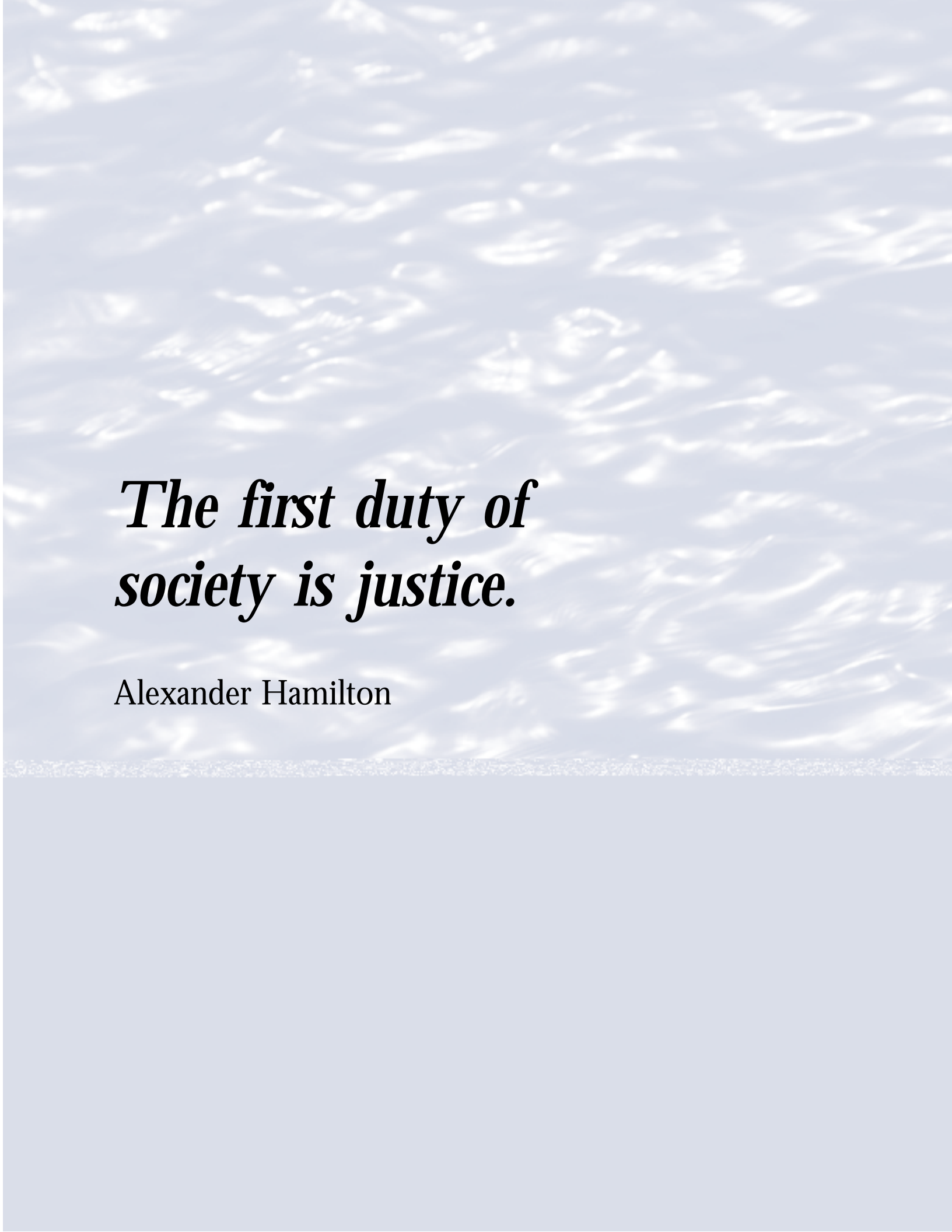
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*The first duty of
society is justice.*

Alexander Hamilton



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